Making your experience count

War stories from the front



Martin Lloyd-Penny FCA 13th October 2010



Dispatches Feb 09 – Too old to work



The answer is - no more than 2,000!



Having tea with Michael Izza





The battle ground

- Fact we live in an ageing society
- The pension's time bomb is ticking LOUDLY!
- Are you over the hill at 45 let alone 50?
- Will recruiters consider you the rule of 35?
- Are there just too many accountants?
- Will the interim market ever recover?
- There are 2 types of FD.....
- So how do you differentiate yourself?



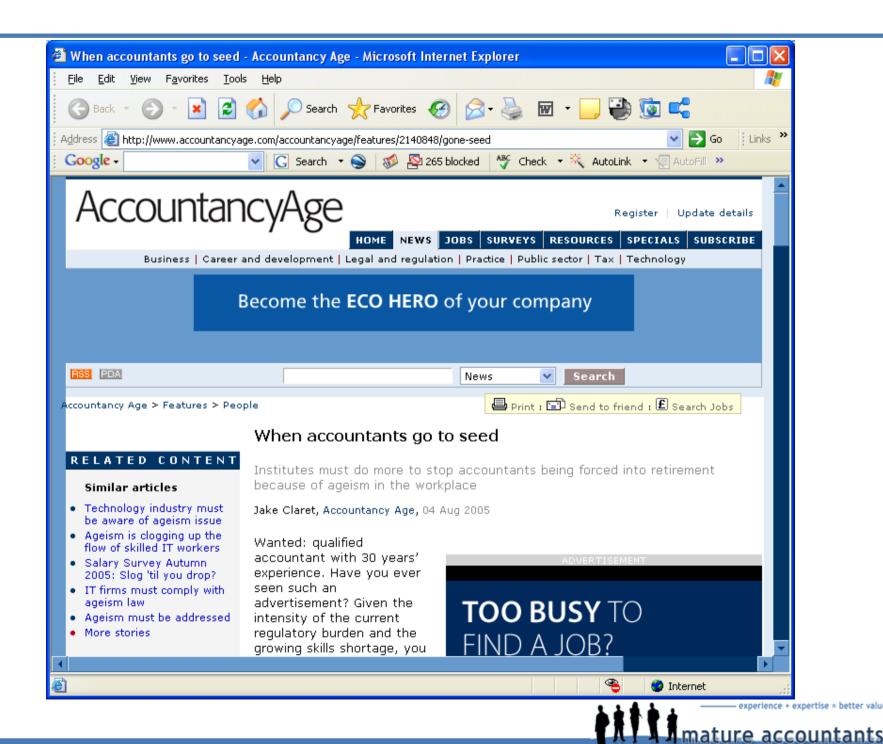
A bit about me

- Manchester Uni 1971 to 1974
- FCA qualified with Binder Hamlyn in 1978
- Former Partner with BDO Stoy Hayward
- Experienced FD and interim manager
- Variety of businesses over 30 years
- Age not important (but 58)
- Have been unemployed at least 3 times

Reality in the 21st century

- Lose job in October 2004 age 52
- Registered and met with 5 agencies
- They were very polite but never called
- Eventually they stopped taking my calls
- I was over-qualified and too experienced
- "Why would you want to work below your level"?
- "You would get bored"!
- "You wouldn't fit into our client's organisation/team"
- "You are more experienced than the FD!"
- August 2005 and still out of work
- Conclusion good CV >50, resting = bad combination!





The start of my War

- Start a web site for older accountants!
- Think of a name www.matureaccountants.com
- Site created within a day- 8th August 2005
- Thanks to Geoff Bail the IT guru.
- But what do you do next?



income has not been received at the date of preparation of the final accounts, or where income, although not yet due, hos accounts at the date of the final accounts, provision must be made in order that the accounts will show the full amount of income with respect to the period."

As far as taxation is concerned, the second payment under Schedule D is due four argetts after the end of the fiscal year.

I am delighted that the flow of junk mail to my home has virtually ceased. I had no idea my details were being so widely direclated or perhaps I never read the small print!

Peter Castle, Rainham, Kenr

Site for sore eyes

Your article Gone to seed (4 August, page 17) struck a raw nerve to such an extent that it made me take some positive action.

I am a 'young' 53-year-old FCA with many years' business experience. But following redundancy nine months ago I have struggled for the first time in my working life to find work.

Thave been thoroughly disillusioned with the ageist approach that most, if not all recruitment agencies adopt – I am either too old, over-qualified, or too lare in applying for advertised vacancies.

So having read your excellent

The balancing payment under Schedule D is due 10 months after the end of the fiscal year.

Are we so weak that we cannot find a manage work in progress, belings and credit control so as to have the funds in place by these payment dates? Accounting firms—get risk!. Ray Marcham. Alwayse, Alevakovskins

article I decided enough was enough. I would like to direct your readers to www.matureaccountains.com to see the result of tay endeavours.

Although my site is in its infancy, I would welcome a positive response from the disenfinachised over 40s, and between us we can start to change attitudes in the workplace.

Thank you for giving me the inspiration to fight back! Martin Penny, Nattingham

Send letters to:

The Editor, Accountancy Age, VNU, 32-34 Broadwick St, Landon WIA 2HG Tel: 020 7316 9032 Face 020 7316 9250 or: letters@accountancyage.com

decoustancy Age reserves the right to odi lotters for space or chairs. Please send better including your title, company name, location and a daytime stelphone number. Find our what reades are saying on a stage of topics by visiting waws.countancyage. com/leaderscomments

PR Inspiration

Write a letter to the editor of AA

"Thanks for the idea"

Forget all about it until....

2 weeks later and it's published

60 e-mails on day 1

"What a great idea and you are not alone"





Ageism: on the sharp end

Four accountants tell Beth Holmes about their experiences of age discrimination in the jobs market

Wartin Lloyd-Penny, 53

flar training as an accountant in Marchesiae Martin stayed in the area and serviced for ROO Stoy Haward until he reached his early 30s. Over the next decade te held a ramber of finance director roles.

in the late 1990s, though, he fancied a change, worsuse lafter 10 or 12 years as an FD. I had been ound the block a few times.

It got to the stage where I thought I could do letter on my own. I did consulting for six years for Ausinesses like Natiliest and Prudential, working on procurement-based reviews and re-engineering vocesses; taking costs out and so on. I had a very uccessful time, but the problem with being an your win is that you're only as good as your last job."

He got the opportunity to become involved with a biotach company in Nottingham which, he elmits, was 'in netrospect not the best decision. Appears non-cast, and we called it a clay by 2003 he sas running an internet print management susiness, but differences of apinion with another hareholder meant one of them had to bow out. in he was tabless.

This time last year I needed to get marelf back. nto earning a living. I thought: "I shouldn't have my difficulty, with my experience. I'm not sackwards in coming forwards and five got some good contacts"

But it wasn't Martin's contacts that proved to be he problem. It was the first port of call for anyone polding for a job - the recruitment agencies.

The larger agencies are of a different generation end find it difficult to relate to speneone of my age and experience. I started to feel that they were alking a different language. It been protected rom this because fit always been successful and or the first time I thought: "Bloody hell, this isn't as

The larger recruitment agencies are of a different generation and find it difficult to relate to someone of my age and experience'

easy as it thought it was going to be?

When you get Into your 50s there is a clear out off, and a perception that, if you're an employer. the older accountants will be more expensive or have aspirations beyond what you want to offer. and they are not technically up to date."

Martin accepts that some of the blame lies with the older generation of accountants if they have not done enough to make themselves employable. These are a lot of older accountants who don't dothemselves any favours by the way they present themselves or get themselves up to date."

Controversially, he believes that many more mature accountants would be prepared to work for less money than younger, aspiring employees." went to apencies and said I was prepared to accept work for less money," he says, "I don't need the status or the money. The standard response from the companies to the employers was that the client said I was overstablified, so why would they do it? But by doing so, they were pushing their dislikusioned that there was nothing on offer get past 50:



do interim work, and work for flexible money."

Although now in work, and so appraished by his experiences that he set up a website for mature accountants flower matures countants comi. the future is a concern. If not for him, then for a generation of ageing accountants.

These is a pensions timebornb,' says Martin. In the next 20 years, we'll see the result of the fact that we've got middle class people who have enjoyed well-paid employment who will be destitute, with final salary schemes becoming extinct. The government is pushing the pensionable age upwards, so it's imporative to keep working langer to fund retirement. On the one hand you've got that, but on the other hand it. prejudice onto me. I got frustrated and is quite clear that it's harder to find work when you

responsibility. Wealth creation and social responsibility are not opposed to each other. Wise business leaders know, and have known for centuries, that they are two holves of the same - Elsery

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The question is, what is social weaponsibility? Charitable behaviour intended to deflect publicity from unsavoury business practices is not social responsibility. Providing quality



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R. Kramer corporate "creating definition

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Enlightened self-interest

From Mr Malcolm Gooderham. Sir. Business benefits from responsible behaviour for reasons beyond forestalling regulation or

t in people and practic making e cademics Stichael E. Porter and Max

A dating agency for the mature accountant

From Mr Martin Lloyd-Penny. Str. I read with great interest year Employers turning to olds Glema 12). As an expen-

the workplace when I reached 50 and decided to find back. The result is colling descriptioned isorring I sut app overtaking my life. The response and interest has been quite overwhelming

and I now have a database of hundreds of experienced candidates, many of whom are struggling to find work in spite of the alleged shortage of qualified accountants in the UK.

The fact is that many amployers have focused on the newly qualified "hig four" and of the market where supply and demand are still out of balance, but I have now seen at first candidates that are available, many of whom are desperate for work. And this at a time when the government require us to work longer to plug the gap in the pensions black-hole that has been created through years of indemanagement by all concerned.

You would not believe how satisfying it is for use to be able to match an employer with one of my candidates - we are a "dating agency not a recruitment agency

Martin Lioyd-Poony, Managing Director, Mottingleum NG14 5PS

III To contribute please email: letters.editor@ft.com or.

BOOK REVIEW FREUD IN THE CITY

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No money so find ways to create awareness

Our first candidate June 2006 – Robert Ropner What made him special?

LETTERS

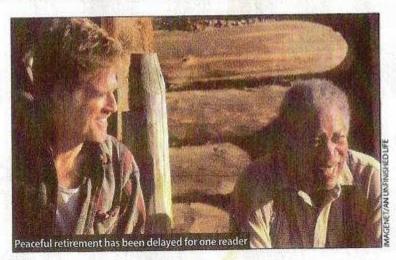
Don't forget you can post comments on any of our stories by clicking at the end of all articles on Accountancy Age.com

Back in the game

At the age of 57,1 am finding it increasingly hard to find work. This applies to interim as well as full-time work.

I registered with Martin Lloyd-Penny of Mature Accountants after reading an article in your magazine. His philosophy mirrored my own experience in several respects. Although I am still in good health and still look comparatively young, I am treated like a social pariah by many (but not all) recruitment agencies. Most of them do not bother to acknowledge my attempts to register and companies do the same with my applications.

Lloyd-Penny, however, is quite different. In the past couple of



months, he has sent me details of a number of vacancies, some of which were right for me, others were not. However, the day after I decided to throw in the towel and take early retirement, he arranged two interviews for interim work and I received an offer from each.

Early retirement is now on hold!

Robert Ropner, London

Summer blues

I am a member of the Institute of Chartered Accountants and have run my own small business since 1983. Like all other accountants, I am concerned about the proposal to bring forward the tax filing deadline.

I was utterly horrified to receive a recent general emailing from my institute with the opening paragraph reproduced below:

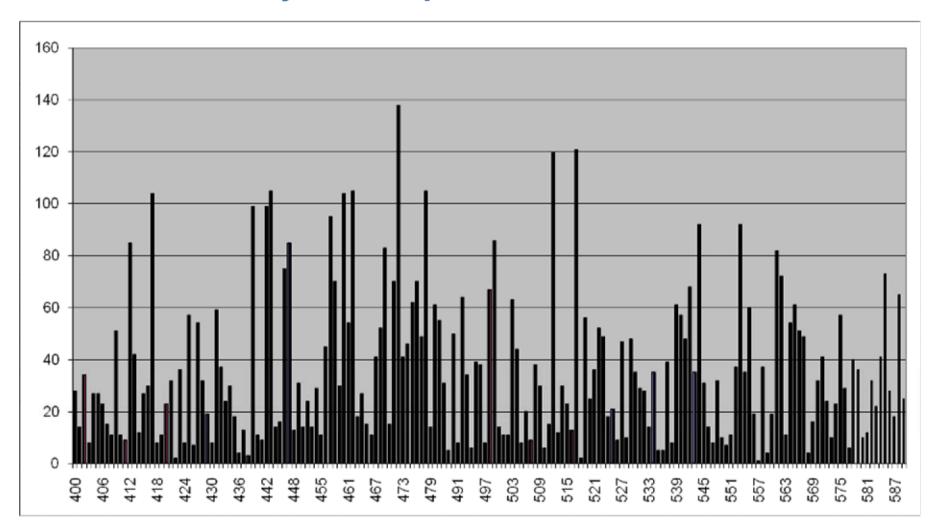
'Early June is traditionally a quiet time for firms with many practitioners tidying loose-ends and looking forward to holidays...'

Quite frankly I seriously question how the institute can purport to represent the needs of its members in practice, when it clearly has no idea of the workload that will prevail

4 years in 60 seconds

- 5,900 members averaging now about 150 a month
- 588 jobs advertised
- 30% filled so over 175 candidates found work
- 50% interim and contract longest was 2 years
- Overseas roles West Indies, Bahrain, Iraq, Kurdistan, Kenya, Sark, Algeria
- Too many candidates chasing too few opportunities.
- Too many candidates asking for help and advice
- Oldest candidate placed was 72
- Client so impressed that he has taken 5 more!

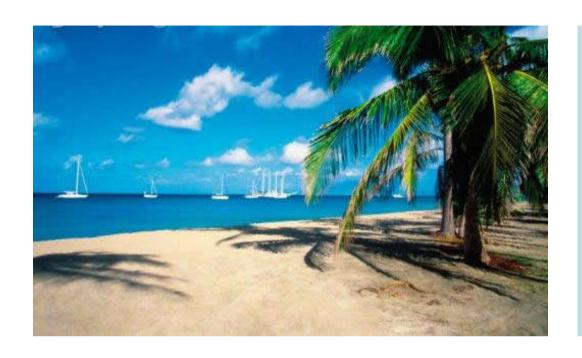
It's very competitive out there



It's a global business

Overseas postings started in 2007:

- Duncan with MYOB in Malaysia
- Alan with Law firm in Kurdistan
- Howard with Agri-foods company in Algeria
- John with Trust company in Sark
- All in their 50s and all well paid jobs
- Next one was very attractive......



Hard Facts

65 - applied

45 - do stage 1

15 - shortlisted

1- interviewed

Job Advertised in January 2008

Accountant wanted - Nevis in the Caribbean Low pressure 9 to 5 job International Trust Company £54,000 p.a.



Company Digs



Thank you Martin for the opportunity and well done MA.

(the photo is of me on the balcony of the company flat where I'm staying, with the bay and Nevis Peak in the background)



500 alcoholics.....

Accountant wanted
Trust Company (3rd role)
25% world travel
Geneva, Caribbean etc
£50,000 pa tax free +
benefits



100+ applicants
5 shortlisted
Alan stood out!
HOW.....
He starts November





9 months to place someone

First contacted Jan 2010
Chief Accountant
Wanted a "mature" candidate
30,000 acre sisal farm
Near Voi national park
Middle of nowhere!
Flying doctor service
No salary agreed
Any takers?



125 applicants
12 shortlisted
8 interviewed in London
1 was TOO YOUNG at
45
Dave Jones got the gig
Started September 10
WHY DAVE?





It helps to know someone in high places!

The job as advertised

Group CFO

Largest conglomerate in Kurdistan

Inc. Land Rover dealership for Iraq

Must have big company experience at CFO level

Technically up to date – US and UK GAAP

Strong systems implementer

Salary £120,000 plus bonus and benefits

Must speak and write English and Kurdish Arabic

Why did Abdul Failly get the job?



How NOT to apply for a job – case study with 90+ applicants

The job as advertised

Divisional FD reporting to US

US owned aerospace manufacturer

Major contracts with Boeing etc

Turnover £50m

Based in Reading

IFRS and SOX a must

Salary £85,000 plus bonus and benefits



Not a good start – reasons for applying

- I have not worked in manufacturing but accounting is generic and I am a fast learner
- I have not worked for a US company but I have visited the country and know that there is a cultural divide
- I need a job so please put me forward!
- I haven't worked in a company of that size but...
- Is SOX really necessary for this role?
- I have always been an aircraft enthusiast
- My brother loves in reading.....
-!!



Rockdale not Rochdale!

Reasons: = Experienced Accountant with over 20 years of preparation of Management Accountants. I have the necessary people skills to manage and supervise Gardeners and Caretakers.

I live less than a mile from Rochdale.



Only last week.....

I should like to be considered for this appointment despite lacking the necessary formal qualifications. I did not help any of the following Bearn Stearns, Enron, Barings or even Lehman Bros!! I have a solid background withal breadth of knowledge in commerce, banking and offshore.

I was solely responsible for all financial management, reports and accounting for businesses with turnover of £5m

Looking forward to hearing from you.,

Why clients prefer Mature candidates

- I have never come across a client that is ageist
- That's because I deal mainly in the SME sector
- Owner/managers need people with business experience
- They make a contribution from day 1
- Often available at short notice
- Prepared to travel and suffer inconvenience
- They don't need to be trained or supervised
- They offer flexibility and usually stay the course
- They are not on a career path
- They've seen it all before so not easily fazed



What makes a mature accountant an EXCELLENT candidate?

- CV that stands out format, layout, content and length
- No gaps in the CV that can't be explained
- Reason for applying short and concise but relevant to the job
- Good telephone manner it takes about 15 seconds to tell.......
- Relevant sector experience will get you to the top of the queue
- Must be technically up to date and IT literate
- Must have strong excel skills
- Is prepared to work part time as well as full time
- Can be relied upon to turn up at the interview!
- Can provide good references
- Must demonstrate energy and enthusiasm for the role
- Bottom line must be a good ambassador for my brand!

What am I bid?

- Finance Manager on £65,000 pa
- Canadian property company
- Maternity cover for 7 months in London
- Starts early December
- 3 to 4 days a week
- What's your day rate?



Some helpful hints?

- Network and keep doing it however much you hate it
- Get on the MA group on Linked in
- Take advantage of my CV facelift for £150 many have
- Don't just register with recruiters and expect miracles
- Be proactive and get on the phone
- Remove the dreaded 't from your vocabulary
- Anything before the word BUT is a waste of breath
- Don't assume you can become an interim overnight
- Look at the "enterprise solution" and take a chance
- Come to a "Business in a box" discovery day

The next generation



But remember

An ACA does not guarantee a job for life BUT

It is a qualification for life!

Experience + Expertise = Better Value www.matureaccountants.com

