# Charities & COVID-19 Short term financial resilience

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### Introduction

Agenda

What support is available to charities

Strategies for financial resilience

Financial reporting

Signposting resources







### What support is available?

- Job Retention Scheme
- Business Interruption Loan Scheme
- Deferred tax & rate holidays
- · £750m direct financial support
  - £360m direct from government depts
  - £370m for small/medium charities through Lottery







### What the regulator has said

- Charitable objects
- Using reserves & restricted funds
- AGMs & other meetings
- Document decision
- Serious incident reports
- Safeguarding
- · Working with non-charities

https://www.gov.uk/guidance/coronavirus-covid-19-guidance-

for-the-charity-sector





### Short term financial resilience





### Cash is king

- Regular cash flow forecasting
- Early warning signs
- 'What if' questions
- Different scenarios
- Factor in the available support
- Stress test how much breathing space?
- All cash flow or restricted/unrestricted?



# Financial resilience - decision making





### **Decision making**

- Budgeting amidst uncertainty
- Reserves policies
- Investments to sell or to hold?
- Loan finance
- Nimble governance
- Collaborative working





### Financial reporting & audits

- Filing extensions
- · Trustees' annual report
  - Achievements & future plans
  - Risk statement
  - Reserves policy
  - Investment performance
- Post balance sheet events
- Going concern





### Other resources

SAYER | VINCENT

https://www.sayervincent.co.uk/covid-19/



https://www.cfg.org.uk/Covid19Resource



https://www.acf.org.uk/news/acfsresponse-to-coronavirus



https://www.charitytaxgroup.org.uk/news-post/2020/coronavirus-information-hub-charity-tax-finance-professionals/



https://www.icaew.com/coronavirus



https://www.ncvo.org.uk/practicalsupport/information/



Excellent fundraising for a better morld

https://www.institute-offundraising.org.uk/guidance/coronavirus/



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